**PAPU/AC/SC/02/2022 – Doc No.2**

**STRATEGY COMMITTEE (SC)**

**4th -6th July 2022 Democratic Republic of Congo (DRC)**

**STRATEGY COMMITTEE 2022 Q1 MEETING REPORT**

| **1. Subject**<br>Strategy 2022 Q1 Meeting Report | **References/Paragraphs** |
|---|---|
| **2. Decisions Expected**<br>• Consideration and noting of the Committee Report;<br>• Note the Matters Arising Report. | |

## 1. INTRODUCTION

The Strategy Committee held its inaugural meeting virtually from 15th to 17th March, 2022. During the meeting all agenda items indicated below were discussed and deliberated on.

## 2. THE MAIN ISSUES TABLED AND DISCUSSED

The following salient issues were deliberated during the meeting:

- Terms of Reference of the Committee;
- Consideration and Adoption of proposed Working Groups and Task Force;
- Review of the Rules of Procedure for Administrative and Technical Committees;
- Update Report on implementation of Decisions and Resolutions of the10th Plenipotentiary; Conference and 39th Administrative Council;
- Presentation on partnerships and cooperation;

- Presentation on the Africa Postal Strategy;
- Presentation on the draft Programme of Action 2022/2023-2024/2025 of the Committee;
- Presentation on the Opening-up of the UPU
- Presentation on Postal Digital Transformation
- Presentations of Tunisia on
    - Logistics
    - Finance
- Presentation by DRC postal transformation

The detailed report for the Committee meeting is attached as **Annex 1**.

## 3. MATTERS ARISING FROM THE REPORT

Most of the matters arising from the Q1 Meeting of the Strategy Committee were subsequently forwarded to respective Working Groups and Task Force that were created during this meeting for further consideration and reporting to this Committee.

A summary report of the issues is attached as **Annex 2**

## 4. DECISIONS EXPECTED

The report is submitted to the Committee for consideration and noting.

**ANNEX 1**

***Original: English***

**REPORT OF THE STRATEGY COMMITTEE (SC)**

**15th -17th March 2022, Tunis, Tunisia (virtual)**

## 1.0 INTRODUCTION

The Strategy Committee is one of the four (4) standing committees adopted by the 10th Ordinary Session of the PAPU Plenipotentiary Conference as part of a restructuring process aimed at strengthening the operational efficiency of the Union. It was formed pursuant to **Decision No.04/PAPU/PC/X/2021**, establishing two (2) new Administrative and Technical Committees, namely, the Policy & Regulatory and Strategy Committees passed in line with Article 14 of the Convention.

The main task of the Strategy Committee (SC) is to formulate, between two Administrative Council sessions, recommendations to be submitted to the latter on issues relating to strategy. Its mandate is also to assess the implementation and formulation of policies, strategies, the systems of governance, reforms and regulations of the postal sector, and to examine matters relating to the Acts of the Union.

The inaugural meeting of the Strategy Committee (SC) was hosted virtually by Tunisia from 15th to 17th March 2022, to deliberate on matters outlined in line with its objectives.

The Chairperson, Tunisia, steered the meeting deliberations.

## 2.0 REMARKS

### 2.1 OPENING CEREMONY

#### 2.1.1 WELCOME REMARKS BY THE TUNISIA POST CEO

- It was an honour for Tunisia to host the first virtual meeting of PAPU's new Strategy Committee to exploit the various synergies with the wider postal sector.
- Congratulated Mr. Sifundo CHIEF MOYO, Secretary General of the Pan African Postal Union, on his election as the Head of this organization.

- Also thanked honourable delegates for their participation in the work of this Committee and wished them all the success;
- Bemoaned the COVID-19 pandemic which has brought irreversible changes in our postal sector for the past two years;
- Therefore, it is the duty of all of governments, operators and regulators, to ensure that there is digital transformation and reinvent the postal sector so that it brings innovative, integrated and inclusive development solutions to customers and citizens.
- Reminded members that in the African continent, the postal sector has always played an important role, especially in promoting socio-economic development. In this regard, it is recognized as an essential and crucial service that we adapt our strategies to the needs of our customers by introducing new social, financial, commercial and business support services.
- Called upon all to strengthen Africa's good position at the international level, in a spirit of collaboration and understanding so that the African postal sector can adopt new perspectives and innovative horizons and meet the challenges.
- Wished all good progress during the work of Strategy Committee

### 2.1.2 REMARKS BY PAPU SECRETARY GENERAL

The Assistant Secretary General, Mrs Jessica Hope Ssengooba delivered the opening remarks on behalf of the Secretary General who was unavoidable not present. In the remarks by the Secretary General the following major points were highlighted:

- Thanked the Government and people of the Republic of Tunisia for taking up the Chairmanship of Strategy Committee and offering to host this Inaugural Meeting virtually due to the unpredictable COVID-19 pandemic situation;
- Expressed gratitude to the Tunisian Government for designating Mr. Faysal BAYOULI, the Director of Postal Technologies in the Ministry of Information Technologies of Tunisia, as Chairman of the Strategy Committee;
- Intimated that under Mr. BAYOULI's astute leadership the Local Organizing team in Tunisia had been very forthright in multifaceted ways in organizing the meeting to the extent that a "home grown" platform by the Tunisia Post called "EVPT" for deliberations was being used during this meeting;

- Congratulated Tunisia for taking the lead in this regard and encouraged other Member States to emulate this immaculate and inspiring achievement;
- Reiterated that the General Secretariat, stands ready to play its coordinative role to ensure that this Committee fulfils its mandate;
- Emphasized the General Secretariat's ardent desire to ensure that the Committee effectively synergizes with the other committees' efforts to drive the Digital Transformation of Designated Operators and Postal Services so that we ultimately emerge from the wreckage created by COVID-19 and other crises in a much stronger manner whilst being more visible both domestically and internationally;
- Finally, wished all participants fruitful deliberations.

## 2.2REMARKS BY THE CHAIRMAN OF THE COMMITTEE

The Chairperson, Mr. Fayzal BAYOULI made the following remarks during the opening ceremony:

- Welcomed everyone present for taking their time to attend the meeting virtually due to the prevailing conditions which are beyond anyone's control;
- Thanked the PAPU Fraternity for bestowing trust on Tunisia to Chair this very critical meeting in the organs of PAPU and by extension expressed gratitude to the Government of Tunisia for designating him to be the Chairman of this committee;
- Once again congratulated, Mr. Sifundo Chief Moyo, the Secretary General and Mrs. Jessica Ssengooba, the Assistant Secretary General for their well-deserved election in Victoria Falls, Zimbabwe in June 2021;
  Thanked the hard-working organizing teams in Tunisia and PAPU for effectively organizing the inaugural meeting;
- Wished everyone fruitful deliberations and called the meeting to order at 08:00 hours (GMT).

### 2.3 General Remarks

**Uganda** as 1st Vice- Chairperson made the following remarks during the meeting:

- It was an honour for Uganda to be part of the Bureau as 1st Vice-Chairman;
- It was also an honour for Uganda to serve the postal fraternity in Africa in that capacity for the entire cycle;
- He congratulated the organizing teams, both from the Secretariat and Tunisia as well as those behind the scenes for diligently organizing this meeting;
- Congratulated the Chairman for steering the meeting very well demonstrated by the commendable progress made in the deliberations.

**Burkina Faso** as 2nd Vice-Chairperson made the following remarks:

- Thanked the Chairman for allowing Burkina Faso to say a few remarks;
- Expressed gratitude for being part of the participants;

- Congratulated the General Secretariat for the good preparation of the documents;
- Hoped that the agenda will be covered for the remainder of the time.

## 3.0 CONFIRMATION OF BUREAU

The Committee Bureau was as set up as follows:

| | |
|---|---|
| Chairperson: | Tunisia; |
| 1st Vice Chairperson: | Uganda; |
| 2nd Vice Chairperson: | Burkina Faso; |
| Rapporteurs: | Namibia and Tunisia; |
| Secretariat: | PAPU Secretariat. |

The Chairperson congratulated the Bureau and wished them well in their assignment, expressing confidence that they will work hard as a team to ensure smooth progress in the Committee's work.

## 4.0 PARTICIPATION

### 4.1 Members States Present:

Algeria, Angola, Benin, Botswana, Burkina Faso, Cameroon, Chad, Congo (DRC), Côte d'Ivoire, Egypt, Eswatini, Ghana, Kenya, Madagascar, Malawi, Mali, Morocco, Mozambique, Namibia, Nigeria, Senegal, South Africa, Tanzania, Togo, Tunisia, Uganda, Zambia and Zimbabwe.

### 4.2 Other Organizations Present

The Universal Postal Union (UPU) International Bureau and Southern Africa Postal Operators Association (SAPOA)

The detailed list of participants is attached to the report as **Annex 1.**

## 5.0 ADOPTION OF THE AGENDA

The General Secretariat presented document number **PAPU/ATC/SC/01/2022 - Doc N°01 Rev1** being the draft agenda which was adopted, with minor amendments by adding Tunisia and Namibia as Rapporteurs in the Bureau.

The adopted agenda is attached to the report as **Annex 2.**

## 6.0 TABLING OF THE TERMS OF REFERENCE (ToRs) FOR THE COMMITTEE

The General Secretariat tabled the Terms of Reference (ToRs) for the Committee in the form of **PAPU/ATC/SC/01/2022 - Doc N°02.** The ToRs were adopted by the Committee as presented.

The ToRs are attached to this report as **Annex 3.**

## 7.0 CONSIDERATION AND ADOPTION OF PROPOSED WORKING GROUPS

The General Secretariat proposed in **PAPU/ATC/SC/01/2022 - Doc N°03**, the establishment of two (2) Working Groups and one (1) Task Force for the Committee for the period 2022 to 2025**.** The proposed Working Groups and Task Force were:

- The Working Group on Investments and Projects;
- The Working Group on Risk Management;
- A Task force on the Opening up of the UPU.

The Secretariat also presented the proposed ToRs for the Working Groups and Task Force which were considered and adopted.

Furthermore, Member States were requested to express their interest in joining as well as leading the Working Groups. To that end, members expressed interest and the composition of the Strategy Committee, Working Groups and Task Force as at 17th March 2022 is reflected in the table below:

**a) Committee Membership**

| **Nº** | **Country** |
|---|---|
| 1. | **Tunisia (Chair)** |
| 2. | **Uganda (1st Vice Chair)** |
| 3. | **Burkina Faso (2nd Vice Chair)** |
| 4. | Algeria |
| 5. | Benin |

| | |
|---|---|
| 6. | Cameroon |
| 7. | Chad |
| 8. | Côte d'Ivoire |
| 9. | DRC Congo |
| 10. | Egypt |
| 11. | Kenya |
| 12. | Madagascar |
| 13. | Malawi |
| 14. | Nigeria |
| 15. | Senegal |
| 16. | South Africa |
| 17. | Tanzania |
| 18. | Zambia |

**b) Working Groups and Task Force membership**

| S/No. | THE WORKING GROUP ON INVESTMENTS AND PROJECTS | THE WORKING GROUP ON DISASTER AND RISK MANAGEMENT | TASK FORCE ON THE OPENING UP OF THE UPU |
|---|---|---|---|
| | MEMBERS | MEMBERS | MEMBERS |
| 1. | Botswana (Chair) | South Africa (Chair) | Cameroon (Chair) |
| 2. | Burkina Faso | Madagascar | Algeria |
| 3. | Cameroun | Malawi | Burkina Faso |
| 4. | Malawi | Mozambique | Côte d'Ivoire |
| 5. | Senegal | Zambia | Kenya |
| 6. | Tunisia | Zimbabwe | South Africa |
| 7. | Zimbabwe | | Tunisia |
| 8. | | | Uganda |
| 9. | | | Zimbabwe |
| 10. | | | |

The Working Groups and Task Force, as well as their terms of reference will be submitted to the 40th Administrative Council Session for approval as presented in **Annex 4** to this report**.**

## 8.0 CONSIDERATION OF THE DRAFT RULES OF PROCEDURE OF THE COMMITTEE

Revised Rules of Procedure for the Strategy Committee were presented by the General Secretariat vide **PAPU/ATC/SC/01/2022 - Doc N°04**.

The Committee noted that the Rules of Procedure for Administrative and Technical Committees had been approved by the 36th Administrative Council in Nairobi, Kenya. The proposed amendments, which were improvements to enhance the functioning of the Committee in line with its mandate, emanated from the change in the working environment mainly due to Covid-19 pandemic and were also as a consequence of the revised Acts of the Union in 2018. Thereafter, the Secretariat also endeavored to achieve some level of uniformity in the terms of reference for all the Administrative and Technical Committees.

After deliberations, the committee made the following observations:

a) On Article 2, there is need to indicate that the invitation should be sent one (1) month before the meeting;
b) On Article 18 (3), there is need to specify that the Chairperson is the one to decide what the "Special Case" is during deliberations.
c) On Article 20 (2), there is need to insert "*attending the meeting"* so that the sentence should read as follows: 'However, any Committee member or observer *attending the meeting* shall….'

The adopted Rules of Procedure for the Committee which are attached to this report as **Annex 5** will be submitted to the 40th Administrative Council for approval.

## 9.0 UPDATE ON IMPLEMENTATION OF DECISIONS AND RESOLUTIONS OF THE10TH PLENIPOTENTIARY CONFERENCE AND 39TH ADMINISTRATIVE COUNCIL & PRESENTATION ON PARTNERSHIPS AND COOPERATION BY SECRETARIAT

The General Secretariat made a presentation on update on implementation of Decisions and Resolutions of the 10th Plenipotentiary Conference and 39th Administrative Council with an Annex on Partnerships and Cooperation Agreements contained in **PAPU/ATC/SC/01/2022 - Doc N°05**

The Committee took note of the update after observing the following on Cooperation Agreements with Stakeholders/partners:

a) There is need to prioritize which partnership agreements or projects to engage in;

b) Partnership Frameworks should be formalized and shared with members;
c) Just as the UPU is strengthening its collaboration with ITU, PAPU needs to strengthen its relationship with African Telecommunications Union (ATU) in order benefit from their Telecommunications and Digitization Programmes currently being undertaken;
d) PAPU needs to do the same with other international organizations such as the AfDB in order to access funding for projects in addition to technical expertise which it might be benefiting from the others.

## 10.0 PRESENTATION ON THE AFRICA POSTAL STRATEGY

The General Secretariat presented the PAPU Strategic Plan for 2021/2-2024/25 vide document number **PAPU/ATC/SC/01/2022 - Doc N°06** which highlighted the following important areas:

a) General Context of PAPU;
b) Strategic Analysis;
c) PAPU Strategic Objectives;
d) Implementation of Strategic Plan 2017-2020;
e) Challenges in Implementation of Strategic Plan 2017-2020;
f) Goals to Deliver on PAPU Strategic Plan;
g) Strategic Implementation and Processes;
h) Financing the Strategic Plan Implementation;
i) Risks Related to the Strategic Plan;
j) Communicating the Strategy;
k) Monitoring and Evaluation.

The Committee adopted the Strategic Plan after making the following observations:
On Monitoring and Evaluation - The Key Performance Indicators (KPIs) need to be aligned with the objectives instead of them being linked with projects;

The PAPU Strategic Plan is hosted on the PAPU Website https://www.upap-papu.africa

## 11.0 CONSIDERATION OF THE DRAFT PROGRAMME OF ACTION 2022/2023-2024/2025 OF THE COMMITTEE

The Secretariat presented document number **PAPU/ATC/SC/01/2022 - Doc N°07** containing the Draft Programme of Action for Committee for the cycle. The Committee adopted it after the following observations were made:

a) On item 4 of the Programme of Action, there is need to include cooperation with the African Telecommunications Union (ATU) to enhance digital transformation projects;

b) That there is a solid relationship with ATU which is being further strengthened;

c) That PAPU has recently signed a cooperation agreement with AFRALTI whose main mandate is in the area of capacity building for digitalization;

d) The central theme of the Programme of Action is Digital Transformation, modernization of postal institutions which are closely linked with the introduction of new products and services;

e) Benchmarking on best experiences was highly encouraged;

f) The action plan is presented at high level so that Working Groups should later breakdown the activities when they prepare their own programme of activities;

g) Other important partnerships such as banks (AfDB) should be considered for financing the envisaged projects.

## 12.0 PRESENTATION ON THE OPENING-UP OF THE UPU

The Director in the Directorate of Policy Regulations and Markets (DPRM), Mr Siva Somasundram at the IB of the UPU made a presentation on the Opening-up of the UPU highlighting the following areas:

a) Context stemming from the 27th UPU Congress in Abidjan where resolutions C 11/2021 and C 12/2021 were adopted. In the resolutions, the following instructions were given:
   i. The Union's bodies to continue to work on proposals aimed at engaging in "further reform and opening of the Union to wider postal sector players"

ii. The holding of "an Extraordinary Congress in 2023, particularly in order to address the examination of proposals associated with the further opening up of the Union to wider postal sector players".

b) Terms of Reference and Deliverables Matrix;
c) Participation;
d) Key Guiding Principles based on three (3) pillars;
e) Engagement Process that includes intergovernmental, openness and inclusiveness;
f) Next Steps - Second meeting of TF proposed for 12 April 2022, third meeting of TF proposed for 6th May, 2022 and TF will report on its work to CA plenary at S1 and also seek approval for

## 13.0 PRESENTATION ON POSTAL DIGITAL TRANSFORMATION

Mr. Paul Donohoe, Coordinator, Digital Economy and Trade Programme from the IB of the UPU made a presentation on the **Overview of Current Industry Digitization Trends**. He indicated that the UPU is working with PAPU and Member States in Africa to implement the Digital Transformation and Diversification of Postal Services project, Operational Readiness for E-commerce project as well as the Improvement of Digitization of Postal Services in Africa project being implemented in collaboration with La Poste France and the African Union Commission.

The UPU reaffirmed its commitment to support PAPU in digitization and innovation of postal services Africa. The report of the AU Study on Improving Digitalization of Postal Sector in Africa Project, which will give insights into the status of digitization in African Member States, will be shared with PAPU once it is ready.

## 14.0 PRESENTATIONS BY TUNISIA

Tunisia made two presentations on Digital Logistics and Finance. The highlights of the presentations are as below:

### i. Logistics Hub

- **Project overview**
  - Android mobile solution
  - Intranet web solution
  - APIs IPS “International Postal System”
  - APIs payment system
  - 4G network
  - Launched in 2020
  - 43 delivery units equipped with “345 PDAs funded by QSF project”
- **Project objectives**
  - Improve KPIs “H/I Over D”
  - Geocoding of addresses and georeferencing
  - Optimize delivery routes
  - Cut costs
  - Payment for COD items with no contact via QR-CODE
  - Real-time tracking
  - Totally paperless process
  - Real-time customer notification
  - Meet e-commerce customer requirements

### ii. Finance

- ***Digital Payment > e-payment history***
  - Dates back to 2000 when Tunisia launched the maiden e-payment platform/ e-Dinar Kit
  - 2006-Online university enrollment
  - 2009-Financial inclusion and mobile payments
  - 2017- Enrolment of students at GCE A level & year 9;
  - 2018- Enrolment of students reaching 1 million;
  - 2019- Rebranded;
- ***Digital Payment > D17***
  - Design and manage digital accounts: sales / cash in / cash out

- Mobile application: Android and IOS
- Back office for mobile application
- Technical, financial and business support

- ***Digital Bank > Myposte***

**The new 100% digitalized postal financial solution**

- Become a postal customer without going to the post office
- Open a giro account or savings account remotely by mobile phone
- Order your debit or payment card, and track your transactions
- Request a cheque book
- Pay utility bills
- Make transfers
- Invest in mutual funds
- Stay in touch with post office sales force via a new digital channel

## 15.0 PRESENTATION BY CONGO (DRC)

- **Strategy of the Democratic Republic of Congo**

The COVID-19 pandemic has had a heavy impact on the entire planet, and DRC has not been spared. The recurrent armed conflicts and natural disasters that have damaged a good number of post offices have negatively impacted on the development of the postal sector. To this end, SCPT has put in place a plan to stabilize the entity in order revitalize all postal services;

- **Extension of the postal network**

The SCPT has launched an ambitious programme to reopen several post offices which were closed. The programme consists of rehabilitating post offices, equipping them ready to offer various postal services, especially in the 145 offices in the main towns of the rural communes, in the first phase.

- **The launch of e-commerce**

The SCPT, with the help of a partner, has equipped itself with a digital platform called POSTE-MARKET, which is currently being developed, particularly in terms of its logistical aspects to guarantee an irreproachable quality of service for facilitating online exchanges at national and international levels;

- **Financial inclusion**

Adopting the Universal Postal Union's recommendation to embrace financial inclusion, the SCPT continues to deploy financial services that it offers to the public up to the hinterland, with the assistance of partners such as: WESTERN UNION, MONEY GRAM, Mobile money, Visa card, Post Transfer etc;

- **Training of agents and managers**

In order to offer a quality service that complies with legal and regulatory requirements both nationally and internationally, the Democratic Republic of Congo Post has set up a vast capacity-building programme and has planned a training programme for its staff, both face-to-face and online, to overcome the constraints associated with the COVID.

- **Government Support**

To support the provision of the Universal Postal Service (USO) whose exclusivity is reserved to the public operator, the Government of the Democratic Republic of Congo through the Minister of Posts and Telecommunications and New Technologies of Information and Communications has, in addition to signing a contract with the operator, provided its designated operator with conditions to guide its operations.

- **Hosting the 40th Ordinary PAPU Administrative Council Session**

Congo (DRC) is thankful to the General Secretariat of the Pan African Postal Union for accepting their request to host the 40th session of the PAPU Administrative Council, for which preparations are already underway. In advance, Congo (DRC) welcomes all the member countries of the Administrative Council, observers and all other organs of the Union.

## 16.0 PAPU HOUSE PROJECT PRESENTATION

The General Secretariat made a presentation on the PAPU House Project highlighting the following main Issues:

The PAPU House project had been in the pipeline since the creation of the Union in 1980. However due to some challenges the project only commenced in 2013 in a joint venture arrangement between PAPU and the Government of the United Republic of Tanzania through the Tanzania Communications authority (TCRA). In this arrangement, it was agreed that the ownership of the property shall be in the ratio of 60%: 40%in favour of PAPU and TCRA respectively

The PAPU HOUSE is a 17-storey building. The building is designed to accommodate a bank, shops and post office on the ground floor. PAPU and TCRA will be accommodated on two floors.

The building will also accommodate two commercial restaurants one on the second floor and the other on the 16th floor. There are conference rooms of different sizes that are also part of the building.

The total estimated project cost including consultancy is **TZS 41,205,520,626.55 (USD 17,915,443.75)** VAT inclusive.

The Project is expected to be completed and handed over to the Client in July 2022.

The Overall Progress of the Project is 56.5%

The PAPU House is a Strategic Investment for the Union. The Working Group on Investments and Projects under the Strategy Committee will have oversight on this and other projects to ensure that the building is fully utilized and sweated to bring financial rewards to PAPU. The General Secretariat is urging Member States to make their contributions so that the Project can be completed in July 2022 as scheduled.

## 17.0 ANY OTHER BUSINESS

## 18.0 DATE AND VENUE OF THE NEXT MEETING

The next meeting of the Committee will be held during the 40th Administrative Council meetings to be held in the Democratic Republic of Congo (DRC). The dates will be communicated by the Secretariat once consultations with the host country are finalized.

## 19.0 ADOPTION OF REPORT

The draft report was presented by the General Secretariat and it was unanimously adopted.

## 20.0 CLOSING OF MEETING

The Chairman thanked all delegates for their active participation which made the meeting lively, informative and fruitful. He thanked all the bureau members for the support during the meeting. He was further grateful to the General Secretariat for the effective preparations of the meeting.

He then declared the meeting closed at 14:15 hours (GMT) on 17th March 2022**.**

**Signed**

…….  …….

**Chairman: Mr. Fayzal BAYOULI** **Date**

**TUNISIA**

…… ……

**Secretary: Nathan C. MKANDAWIRE** **Date**

**PAPU GENERAL SECRETARIAT**

**ANNEX 2**

## MATTERS ARISING REPORT

### 1.0 INTRODUCTION

This Report presents the Matters arising from the Strategy Committee meeting held virtually from 15th to 17th March, 2022

### 2.0 TABLE OF MATTERS ARISING UPDATE

| | |
|---|---|
| **2.1** | **Consideration and Adoption of Proposed Working Groups**<br>The two (2) Working Groups and one (1) Task Force created by the Committee have since commenced their work. Reports of the Working Groups will be tabled during this meeting. The Committee will submit the Working Groups and Task Force's Terms of Reference to the Administrative Council for noting. |
| **2.2** | **Review of the Rules of Procedure for Administrative and Technical Committees**<br>The Committee's comments on the Rules of Procedure for Administrative and Technical Committees will form part of the future work of the Policy and Legal Harmonization Working Group under the Policy and Regulation Committee (PRC). |
| **2.3** | **Disaster Rik Management Framework**<br>The draft Disaster Risk Framework was prepared and will be presented by the DRM Working Group Chairman to the Committee for adoption before consideration and approval by the 40th Administrative Council. |
| **2.4** | **The Africa Postal Strategy**<br>The African Postal Strategy was done but the Strategy Pillars will be presented again during the Strategy Workshop on 11th July, 2022. |

| | |
|---|---|
| **2.5** | **Opening-up of the UPU**<br>A questionnaire to elicit information on priority areas for Opening up the UPU is still pending. This is because we would like to benchmark on the one from UPU which is currently not yet circulated |
| **2.6** | **Update on the 39th Administrative Council Outcomes**<br>A consolidated status of implementation of the 39th Administrative Council outcomes for the Union will be presented separately under document **PAPU/ATC/SC/02/2022 - Doc No.6.** |

### 3.0 Decision

The Matters arising report is submitted to the Strategy Committee for noting.